



Finance and Corporate Services Scrutiny Board (1)

Time and Date

1.00 pm on Monday, 13th March, 2017

Place

Committee Room 3 - Council House

Public Business**1. Apologies and Substitutions****2. Declarations of Interest****3. Minutes**

(a) To agree the minutes of the meeting held on 25 January 2017 (Pages 3 - 6)

(b) Matters Arising

4. 2016/17 Quarter 3 Capital Programme (Pages 7 - 20)

Briefing note.

5. Outstanding Issues Report

Outstanding issues have been picked up in the Work Programme

6. Work Programme (Pages 21 - 24)

Report of the Scrutiny Co-ordinator

7. Any other items of Public Business

Any other items of public business which the Chair decides to take as matters of urgency because of the special circumstances involved

Private Business

Nil

Martin Yardley, Executive Director, Place, Council House Coventry

Friday, 3 March 2017

Notes:1)The person to contact about the agenda and documents for this meeting is Carolyn Sinclair, Governance Services, Council House, Coventry, alternatively information about this meeting can be obtained from the following web link:

<http://moderngov.coventry.gov.uk>

2) Council Members who are not able to attend the meeting should notify Carolyn Sinclair as soon as possible and no later than 9am on the day of the meeting giving their

reasons for absence and the name of the Council Member (if any) who will be attending the meeting as their substitute.

3) Scrutiny Board Members who have an interest in any report referred to this meeting, but who are not Members of this Scrutiny Board, have been invited to notify the Chair by 12 noon on the day before the meeting that they wish to speak on a particular item. The Member must indicate to the Chair their reason for wishing to speak and the issue(s) they wish to raise.

Membership: Councillors S Bains, L Kelly (Chair), J Lepoidevin, J McNicholas, J Mutton (By Invitation), G Ridley, T Sawdon, R Singh, T Skipper and R Thay

Please note: a hearing loop is available in the committee rooms

If you require a British Sign Language interpreter for this meeting
OR if you would like this information in another format or
language please contact us.

Carolyn Sinclair

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Coventry City Council
Minutes of the Meeting of Finance and Corporate Services Scrutiny Board (1) held
at 2.00 pm on Wednesday, 25 January 2017

Present:

Members: Councillor L Kelly (Chair)
 Councillor S Bains
 Councillor J Lepoidevin
 Councillor G Ridley
 Councillor T Sawdon
 Councillor R Singh
 Councillor T Skipper
 Councillor R Thay

Employees:

Place: D. Cockroft, M. Vickery

Resources: B. Barrett, V. Castree, J. Harrison, P. Jennings, J. Murphy, C. Sinclair, H. Williamson

Apologies: Councillor J McNicholas

Public Business

33. Declarations of Interest

There were no declarations of interest.

34. Minutes

The minutes of the meeting held on 30 October 2016 were signed as a true record. There were no matters arising.

35. Friargate

Prior to the meeting the Board had visited the new Council-owned office building 'Friargate' which they felt was both worthwhile and informative.

The Board noted an update on the Kickstart programme which set out what had been done in respect of:

- Construction of new office building within the Friargate Development
- New Customer Service Centre in Broadgate
- Investment in Council House as the Civic and Democratic Centre
- Investment in suburban office buildings
- Flexible working
- Rationalisation of Council buildings
- Construction of Friargate Bridge

- Communications and Engagement
- Financial update
- Readiness and challenges

Members questioned officers on the progress update report particularly in respect of the readiness of staff for the changes ahead. It was noted that in this regard, the Digital Strategy, which detailed digital customer and inclusion, communities, place and workplace, would be presented to Cabinet in February 2017.

36. 2016/17 Quarter 3 Capital Programme

The Board received a briefing note which set out the estimated spend for 2016/17 with resourcing plans.

Following discussion it was agreed that the matter be deferred to the next meeting of the Board in order for more detailed information on income and source of income as well as expenditure.

RESOLVED that the item be deferred to an additional meeting of the Board to be scheduled in March 2017.

37. Coventry City Council's Workforce Strategy 2016-2020

The Board received a report of the Executive Director of Resources presenting the Workforce Strategy for 2016-2020. The report outlined the way forward for the workforce over the next four years and outlined key strategies.

The Cabinet Member for Strategic Finance and Resources had received the document at his meeting on 15 December 2016 and had approved the following recommendation:

“That the Cabinet Member will take into account any comments or recommendations received following consideration of the Strategy by the Finance and Corporate Services Scrutiny Board (1) at their meeting on 25 January 2017”

The Board questioned the officer on how she envisaged the strategy developing and in response explained that this represented a joined up workforce strategy, each of the four stages would have their own project team to move them forward.

Following consideration of the report the Board requested that they be included in the progress reporting line along with the Cabinet Member for Strategic Finance and Resources. In addition, that the Board receives regular reports on the detailed work as it moves forward.

RESOLVED that the Board:

- (a) Request that the Cabinet Member include the Board in the progress reporting process.**
- (b) Receive regular reports on the work streams as they progress.**

38. **Outstanding Issues Report**

There were no outstanding issues.

39. **Work Programme**

In noting the work programme, the Board agreed to schedule an additional meeting in March 2017 to consider the Quarter 3 Capital Programme Report and a progress report on Friargate.

40. **Any other items of Public Business**

There were no other items of business.

(Meeting closed at 3.00 pm)

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Briefing Note

To Finance and Corporate Services Scrutiny Board

Date 13th March 2017

Subject 2017/18 – 2021/22 Capital Programme

1. Background

Scrutiny Board 1 have requested a line by line analysis of the capital programme for 2017/18 – 2021/22 to be reviewed at the meeting on the 13th March 2017.

Table 1, below, provides the detail of Estimated Spend for 2016/17 with its resourcing plans, as well as ongoing costs for 2017/18 – 2021/22.

2. Recommendation

That Finance and Corporate Services Scrutiny Board forward any recommendations onto the appropriate Cabinet Member

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						2017/18 - 2021/22 - Capital 5 Year Programme					
Capital Scheme	Description	2016/17 Base Budget £'000	2016/17 Revised Budget £'000	Resource Type	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	Total 5 Year Programme £000s	
Schools and Educational Provision		12,469	6,311		17,348	13,210	2,903	2,523	0	35,984	
<i>Basic Need</i>	<i>To support the capital requirement for providing new pupil places by expanding existing schools, or new schools.</i>	4,500	709	Various	3,451	10,346	0	0	0	13,797	
<i>Condition</i>	<i>Includes boilers and heating systems, roofs, health and safety issues on our maintained schools</i>	3,348	3,394	Various	4,305	1,300	2,430	2,187	0	10,222	
<i>Broad Spectrum School</i>	<i>Rebuilding of Tiverton School at Whitley. This is £10.5m scheme that involves the demolition of the former Alice Steven's site and building a purpose built broad spectrum primary special school. This funding belongs to schools. It is calculated by a formula, based on the number of sites and number of pupils each school has. Schools apply to the LA to draw down the funding for schemes that fulfil the criteria. The funding is to be used for capital works and ICT purchases. The schemes vary, where the LA is carrying out a large condition project at a school the school are expected to make a contribution from their DFC allocation.</i>	3,000	1,000	Various	9,005	500	0	0	0	9,505	
<i>Devolved Formula Capital</i>	<i>This is money that has been top sliced from the Condition/maintenance DFE allocation for Coventry's maintained schools. It is used to make adaptations to school buildings for pupils with special needs and disabilities. This involves the provision of lifts, ramps, hoists, hygiene rooms and specialist equipment to access Coventry schools.</i>	511	581	GRT 100%	472	414	373	336	0	1,595	
<i>Suitability/Access Swanswell</i>	<i>Residual scheme</i>	130	149	PBRS	100	100	100	0	0	300	
<i>Early Years</i>	<i>Providing early year places</i>	0	0	GRT 100%	15	0	0	0	0	15	
<i>Leased Equipment</i>	<i>Leased Equipment at Schools</i>	405	478		0	0	0	0	0	0	
<i>Plas Dol-y-moch Expansion</i>	<i>To improve and upgrade facilities to service the increased pupil places up to 60+ -Cabinet 8th March 2016</i>	25	0		0	0	0	0	0	0	
Resourced By											
Prudential Borrowing (PB)		550	0		0	550	0	0	0	550	
Grant (GRT)		3,611	2,034		5,979	5,160	2,803	2,523	0	16,465	
Section 106 (S106)		0	532		925	0	0	0	0	925	
Leasing		25	0		0	0	0	0	0	0	
Resource Switch - Prudential Borrowing (PBRS)		8,283	3,745		10,444	7,500	100	0	0	18,044	
		12,469	6,311		17,348	13,210	2,903	2,523	0	35,984	
Social Care - Pathways and DFGs		3,366	3,142		3,205	3,266	3,051	0	0	9,522	
<i>Broad Park House (Breaks for Disabled Grant)</i>	<i>Long term aim to transfer service for children and young people with disabilities, by providing short breaks -Cabinet Member 6th April 2010</i>	315	0	GRT 100%	100	215	0	0	0	315	
<i>Pathways to Care (Support to Foster Carers)</i>	<i>Funding to Local Authority foster carers and adopters for adaptations, extensions, and supporting house moves or part fund new home purchases, where it is necessary to do so to meet the needs of looked after children.</i>	200	241	CCR 100%	200	200	200	0	0	600	
<i>Dept of Health Social Care Grant</i>	<i>Residual balance of Grant</i>	0	51	GRT 100%	54	0	0	0	0	54	
<i>Disabled Facilities Grants</i>	<i>Funding for individuals with disabilities to adapt their home to make life easier</i>	2,851	2,850	GRT 100%	2,851	2,851	2,851	0	0	8,553	
Resourced By											
Corporate Resources (CCR)		200	241		200	200	200	0	0	600	
Capital expenditure (from) revenue account		0	12		0	0	0	0	0	0	
Grant (GRT)		3,166	2,889		3,005	3,066	2,851	0	0	8,922	
		3,366	3,142		3,205	3,266	3,051	0	0	9,522	
WMCA Projects		0	588		18,212	93,330	59,704	61,359	94,084	326,689	
<i>UK Central + Connectivity</i>	<i>Strategic Transport Investment Strategy 'Connecting Coventry' - Cabinet 24th January 2017</i>	0	283	GRT 100%	6,938	39,199	40,702	33,852	72,680	193,371	
<i>City Centre Regeneration</i>	<i>City Centre South Development - updating the city centre bringing in vibrant mixed use, including new anchor store, shops and restaurants - Cabinet 24th January 2017</i>	0	305	GRT 100%	11,274	54,131	19,002	27,507	21,404	133,318	
Resourced By											
Grant (GRT)		0	588		18,212	93,330	59,704	61,359	94,084	326,689	

						2017/18 - 2021/22 - Capital 5 Year Programme					
Capital Scheme	Description	2016/17	2016/17	Resource Type	2017/18	2018/19	2019/20	2020/21	2021/22	Total 5 Year Programme £000s	
		Base Budget £'000	Revised Budget £'000		£'000	£'000	£'000	£'000	£'000		
Coventry Station Masterplan inc NUCKLE 1.2		11,612	3,757	Various	4,650	22,603	17,931	4,442	11,380	61,006	
Coventry Station Masterplan		6,703	932	GRT100%	2,982	14,732	12,173	4,442	9,070	43,399	
Warwick Road Station Access		814	2,087	GRT100%	344	29	0	0	0	373	
Nuckle 1.2		4,095	0	Various	1,237	7,842	5,758	0	2,310	17,147	
Nuckle		0	738	GRT100%	87	0	0	0	0	87	
Resourced By											
Corporate Resources		0	0		0	0	8,263	749	1,910	10,922	
Prudential Borrowing		0	0		0	0	0	0	0	0	
Grant (GRT)		11,612	3,757		3,413	17,423	9,668	3,693	9,470	43,667	
Resource Switch - Prudential Borrowing		0	0		1,237	5,180	0	0	0	6,417	
		11,612	3,757		4,650	22,603	17,931	4,442	11,380	61,006	
Growth Fund		13,181	9,280	Various	11,525	2,000	2,250	100	0	15,875	
Part of secure £74.6m grant awarded from Central Government to support economic Growth in the local areas will cover support for new infrastructure, improving connections and tackle congestion and support housing and employment sites; driving innovation in Advanced Manufacturing and Engineering; supporting businesses to flourish; and growing local skills and talent. Cabinet 2nd September 2014											
Grant (GRT)		13,181	9,280	GRT100%	7,525	2,000	2,250	100	0	11,875	
Resource Switch - Prudential Borrowing		0	0	PBRS	4,000	0	0	0	0	4,000	
		13,181	9,280		11,525	2,000	2,250	100	0	15,875	
Whitley South Infrastructure				PBRS	15,232	19,768	0	0	0	35,000	
Coventry Investment Fund		11,569	284	PB 100%	0	0	0	0	0	0	
Kickstart Office		32,922	27,805	Various	8,956	1,806	0	0	0	10,762	
Starting the creation of the Friargate Buisness District including the new Council Office, customer services centre at Broadgate House, investment in Council House and Democratic Centre - Cabinet 18th June 2013											
New Office		31,845	26,729		6,600	1,500	0	0	0	8,100	
Democratic Centre		961	961		200	0	0	0	0	200	
Customer Service Centre		66	66		0	0	0	0	0	0	
Refurbishment of Hubs		0	0		400	0	0	0	0	400	
Relocation and Decommission		0	0		600	306	0	0	0	906	
ICT and File Management		50	50		1,156	0	0	0	0	1,156	
Resourced By											
Prudential Borrowing		31,372	25,785		7,181	1,256	0	0	0	8,437	
Capital expenditure (from) revenue account		0	400		0	0	0	0	0	0	
Ringfenced Receipts		1,550	1,620		1,775	550	0	0	0	2,325	
		32,922	27,805		8,956	1,806	0	0	0	10,762	

						2017/18 - 2021/22 - Capital 5 Year Programme					
Capital Scheme	Description	2016/17 Base Budget £'000	2016/17 Revised Budget £'000	Resource Type	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	Total 5 Year Programme £000s	
Other		6,829	2,498		4,598	5,104	594	355	0	10,651	
ESIF - Business Support	2014-2020 Programme to support projects such like - Research and Innovation,	0	150	GRT 100%	875	475	0	0	0	1,350	
ESIF - Low Carbon	Small Medium Enterprise (SME) Competiveness, Low Carbon and Technical assistance and the	0	200	GRT 100%	1,030	720	0	0	0	1,750	
ESIF - Innovation	Inclusive Labour Markets themes.Cabinet 26th November 2015	0	100	GRT 100%	400	300	0	0	0	700	
RGF4		0	273		0	0	0	0	0	0	
Canley Regeneration	Cover the public realm improvement at Prior Deram and the Multi Use Games Area	489	220	GRT 100%	238	0	0	0	0	238	
New Deal for Communities	Project Management Support and ongoing legal costs and Marketing requirements	25	10	CCR 100%	35	25	239	0	0	299	
Growing Places	Grant awarded to the CW LEP to deliver against its defined priorities and stimulate the growth needed to revitalise the local economy by sustaining and creating new job opportunities. 12th February 2013	5,342	726	PBRs	1,655	2,667	0	0	0	4,322	
Refit - Guaranteed energy savings	Investment in an Energy Performance Contract (Re:Fit), will support the Council in being able to make energy cost and carbon savings. Cabinet 4th November 2014	467	20	PB 100%	0	447	0	0	0	447	
London Road	Restore the Grade 1 Listed Joseph Paxton designed Arboretum Cemetery - Cabinet 14th January 2016	200	200		0	0	0	0	0	0	
Far Gosford Street	Regeneration of the area including Compulsory Purchase	201	243		0	0	0	0	0	0	
AT7 Centre	Final retention payment for the swimming pool	0	19		0	0	0	0	0	0	
Meantime Strategy	Investment for works on shop fronts prior to City Centre South Development	0	9		0	0	0	0	0	0	
Superconnectivity	Investment in a network of ultra-fast broad band and high speed wireless connectivity	0	280		0	0	0	0	0	0	
Lentons Lane Cemetery	Drainage of site works	0	13		0	0	0	0	0	0	
Climate Change	Residual Grant	0	19	GRT 100%	10	0	0	0	0	10	
Housing Venture	Partnership working with Whitefriars Housing Group Limited - The venture will secure a commercial return for the Council for its land interests, the development of up to 251 new homes which will in the main be affordable housing, the stimulation of economic activity in the local areas and through Whitefriars, apprenticeships and training opportunities -Cabinet 26th November 2015	0	16	Various	355	355	355	355	0	1,420	
Housing Policy (Siskin Drive)	Redevelopment in order to provide a suitable standard of accommodation for the Gypsy and Traveller Community at Siskin Drive - Cabinet 10th March 2015	105	0	GRT 100%	0	115	0	0	0	115	
Resourced By											
Corporate Resources		5,986	1,224		35	25	239	0	0	299	
Prudential Borrowing		467	52		0	447	0	0	0	447	
Grant (GRT)		376	1,222		2,553	1,610	0	0	0	4,163	
Section 106		0	0		125	125	125	125	0	500	
Resource Switch - Prudential Borrowing		0	0		1,655	2,667	0	0	0	4,322	
Ringfenced Receipts		0	0		230	230	230	230	0	920	
		6,829	2,498		4,598	5,104	594	355	0	10,651	
Highways & Public Realm inc Car Parks		17,270	19,489		19,254	21,755	6,882	4,142	2,369	54,402	
Highways Maintenance & Investment	Annual Cabinet Report (Last 8th March 2016) next 7th March 2017. Covers the maintenance	7,843	9,304	Various	13,518	5,710	4,594	2,369	2,369	28,560	
Highways S106	plans for our Highways, including road safety, traffic management systems and Footpaths and the	1,183	1,257	S106	154	0	0	0	0	154	
Intelligent Mobility & Age Friendly Programme	linkages to public Realm works.	0	66	GRT 100%	305	332	0	0	0	637	
Integrated Transport Programme		1,153	1,545	GRT & S106	1,533	1,068	1,540	0	0	4,141	
Local Pinch Point Fund		0	507	GRT	0	0	0	0	0	0	
Public Realm Phase 3	Investment in Belgrade Plaza, Far Gosford St, Lidice - Cabinet 7th October 2014	2,000	2,240	GRT 100%	0	0	0	0	0	0	
Public Realm Phase 4	Investment in Greyfriars, Pepper Lane, Fairfax, feasibility study Junc 4&5 Ringroad.... Cabinet 4th October 2016	0	1,000	GRT 100%	935	0	0	0	0	935	
Vehicle & Plant Replacement	To ensure we retain suitable level of Vehicle and Plant replacement inorder to perform our statutory duties	4,994	3,530	Various	2,265	4,445	748	1,773	0	9,231	
Canely Crematorium - New Burial Graves	Residual balance	97	40	CCR	44	0	0	0	0	44	
Multi Storey Car Parks	New Car Parks at Salt Lane/New Union Street - Cabinet 24th January 2017	0	0	PB/Receipt	500	10,200	0	0	0	10,700	
Resourced By											

						2017/18 - 2021/22 - Capital 5 Year Programme					
Capital Scheme	Description	2016/17	2016/17	Resource Type	2017/18	2018/19	2019/20	2020/21	2021/22	Total 5 Year Programme £000s	
		Base Budget £'000	Revised Budget £'000		£'000	£'000	£'000	£'000	£'000		
Corporate Resources		3,239	3,738		1,343	0	2,000	0	0	3,343	
Prudential Borrowing		5,026	4,638		2,560	11,114	546	1,773	0	15,993	
Grant (GRT)		6,257	9,294		13,660	4,741	3,765	0	0	22,166	
Capital expenditure (from) revenue account		0	76		1,070	2,369	369	2,369	2,369	8,546	
Leasing		1,326	257		205	531	202	0	0	938	
Section 106		1,422	1,486		416	0	0	0	0	416	
Ringfenced Receipts		0	0		0	3,000	0	0	0	3,000	
		17,270	19,489		19,254	21,755	6,882	4,142	2,369	54,402	
Sports and Leisure Facilities		9,918	3,724		17,689	14,327	2,103	0	0	34,119	
	<i>Funded through S106, Programme to deliver Play Provision under the conditions of which S106 was awarded</i>										
Play Areas		238	410	S106 100%	195	0	0	0	0	195	
War Memorial Park Water Feature	<i>Refurbishment of Existing Water Feature inc New membrane and water treatment equipment</i>	0	50		0	0	0	0	0	0	
Coombe Country Park - Summer House	<i>The project is the refurbishment of the Summer House at Coombe Country Park. This will then be marketed as a venue for events, primarily weddings.</i>	0	60		0	0	0	0	0	0	
Coombe Car Park Equipment	<i>Car Park and Payment machines at Coombe Park</i>	0	166		0	0	0	0	0	0	
Investment in Sporting Facilities	<i>Funding set aside to keep the existing Sport Facility open</i>	100	55	CCR 100%	100	270	100	0	0	470	
City Centre Destination Leisure Facility	<i>New Sports Facility on the Christchurch House Site - Cabinet 5th August 2014</i>	9,580	2,700	PB 100%	16,508	14,057	2,003	0	0	32,568	
Alan Higgs Centre - 50m Swimming Pool	<i>Investment in 50 metre swimming pool and new facilities for Rugby at Alan Higgs - Cabinet 30th August 2017</i>	0	283	PB 100%	886	0	0	0	0	886	
Resourced By											
Corporate Resources		100	105		100	270	100	0	0	470	
Prudential Borrowing		9,580	3,209		17,394	14,057	2,003	0	0	33,454	
Section 106		238	410		195	0	0	0	0	195	
		9,918	3,724		17,689	14,327	2,103	0	0	34,119	
ICT	<i>Cover new investment in the Superfast Broadband - Cabinet 1st November 2016, in addition to the ongoing ICT infrastructure and systems development</i>	4,066	4,111	<i>Various</i>	2,525	2,070	2,650	1,400	1,000	9,645	
Resourced By											
Corporate Resources		2,661	2,066		1,023	940	2,650	400	0	5,013	
Prudential Borrowing		1,305	1,563		502	130	0	0	0	632	
Capital expenditure (from) revenue account		100	482		1,000	1,000	0	1,000	1,000	4,000	
		4,066	4,111		2,525	2,070	2,650	1,400	1,000	9,645	
Total Programme		123,202	80,989		123,194	199,239	98,068	74,321	108,833	603,655	
Total Resources		22,019	12,739		2,701	1,435	5,189	400	0	9,725	
Corporate Resources		59,869	35,531		27,637	27,554	10,812	2,522	1,910	70,435	
Prudential Borrowing		38,203	29,064		54,347	127,330	81,041	67,675	103,554	433,947	
Grant		100	970		2,070	3,369	369	3,369	3,369	12,546	
Capital expenditure (from) revenue account		1,351	257		205	531	202	0	0	938	
Leasing		1,660	2,428		1,661	125	125	125	0	2,036	
Section 106		0	0		32,568	35,115	100	0	0	67,783	
Resource Switch - Prudential Borrowing		0	0		2,005	3,780	230	230	0	6,245	
Ringfenced Receipts		0	0								
		123,202	80,989		123,194	199,239	98,068	74,321	108,833	603,655	

Agenda Item 6

Last updated 27/02/2017

Finance and Corporate Services Scrutiny Board (1) Work Programme 2016/17

6 July 2016
The Digital Agenda
7 September 2016
2017-20 Medium Term Financial Strategy and Efficiency Strategy EU Funding
19 October 2016
Reserves
22 November 2016 – Joint with SB3
Digital Strategy Task and Finish Group report back
30 November 2016
Impact of changes to Local Council Tax Support Scheme Procurement Strategy and Social Value Act
25 January 2017
The Move to Friargate Workforce Strategy Capital Programme
13 March 2017
Capital Programme
29 March 2017
Update on Early Retirement/Voluntary Redundancy Programme (ER/VR) Digital Strategy Task and Finish Group Update
Dates to be determined
Impact of changes to Local Council Tax Support Scheme – June 2017

Date	Title	Detail	Lead Officer
6 July 2016	The Digital Agenda	To introduce the developing Digital Strategy enabling the Board to input into it as it is still in draft form. To look to set up a working group to develop further strands of work. This will be identified at the meeting.	Lisa Commene
7 September 2016	2017-20 MTFS	To discuss the Council's Medium Term Financial Strategy and its new Efficiency Strategy	Paul Jennings
7 September 2016	EU Funding	To receive a briefing note on the funding received from the EU by the Council.	Chris West
19 October 2016	Reserves	To look at reserves in detail and how the information on them is presented to the public.	Barry Hastie/ Paul Jennings
30 November 2016	Impact of changes to Local Council Tax Support Scheme	Changes were introduced to the Local Council Tax Support Scheme from April 2016. This item is to look at the impact of implementation after 6 months. To include how much money has been raised as a result of this change, how much it has cost to collect, levels of arrears and the impact on residents. Look to invite external partners in to inform discussion e.g. CAB.	Barrie Strain/ Glenda Cowley
30 November 2016	Procurement Strategy and Social Value Act	To examine the extent to which the Social Value Act is delivering added value when we are letting contracts.	Liz Welton
30 November 2016	Digital Strategy Task and Finish Group report back	To feedback to SB1 the recommendations from the Digital Strategy Task and Finish Group.	Vicky Castree
25 January 2017	The Move to Friargate	To look at progress towards meeting the objectives in the business case.	Nigel Clews/ Martin Vickery
25 January 2017	Workforce Strategy	To review the workforce strategy	Barbara Barrett
25 January 2017	Capital Programme	To receive a line by line update on the 2016/17 Capital Programme.	Paul Jennings
13 March 2017	Capital Programme	To receive a line by line update on the 2016/17 Capital Programme (deferred from 25 January)	Paul Jennings
29 March 2017	Update on Early Retirement/Voluntary Redundancy Programme (ER/VR)	Following on from the session on Reserves, this item was requested to look at the uptake of ER/VR and the associated costs.	Barbara Barrett/ Barry Hastie
29 March 2017	Digital Strategy Task and Finish Group Update	To look at progress against the recommendations made by the Digital Strategy Task and Finish Group.	Lisa Commene/ Mark Chester
TBC	Impact of changes to	To look at the impact of the changes a year after implementation, including	Glenda Cowley

	Local Council Tax Support Scheme –	collection rates, cost of collection, levels of arrears, enforcement arrangements the impact on residents.	
Moved to SCRUCO	Friargate	Friargate will be examined by SCRUCO as responsibility for scrutiny cuts across two boards.	

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